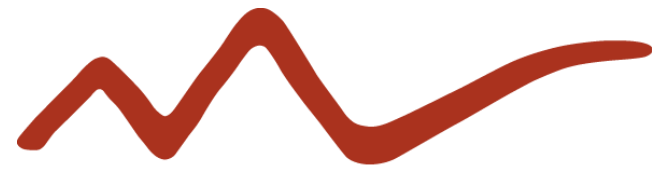


**INTERIM**  
**FINANCIAL REPORT**  
January-June 2015



**BRAAS MONIER**  
BUILDING GROUP

**Q2/H1 results 2015**

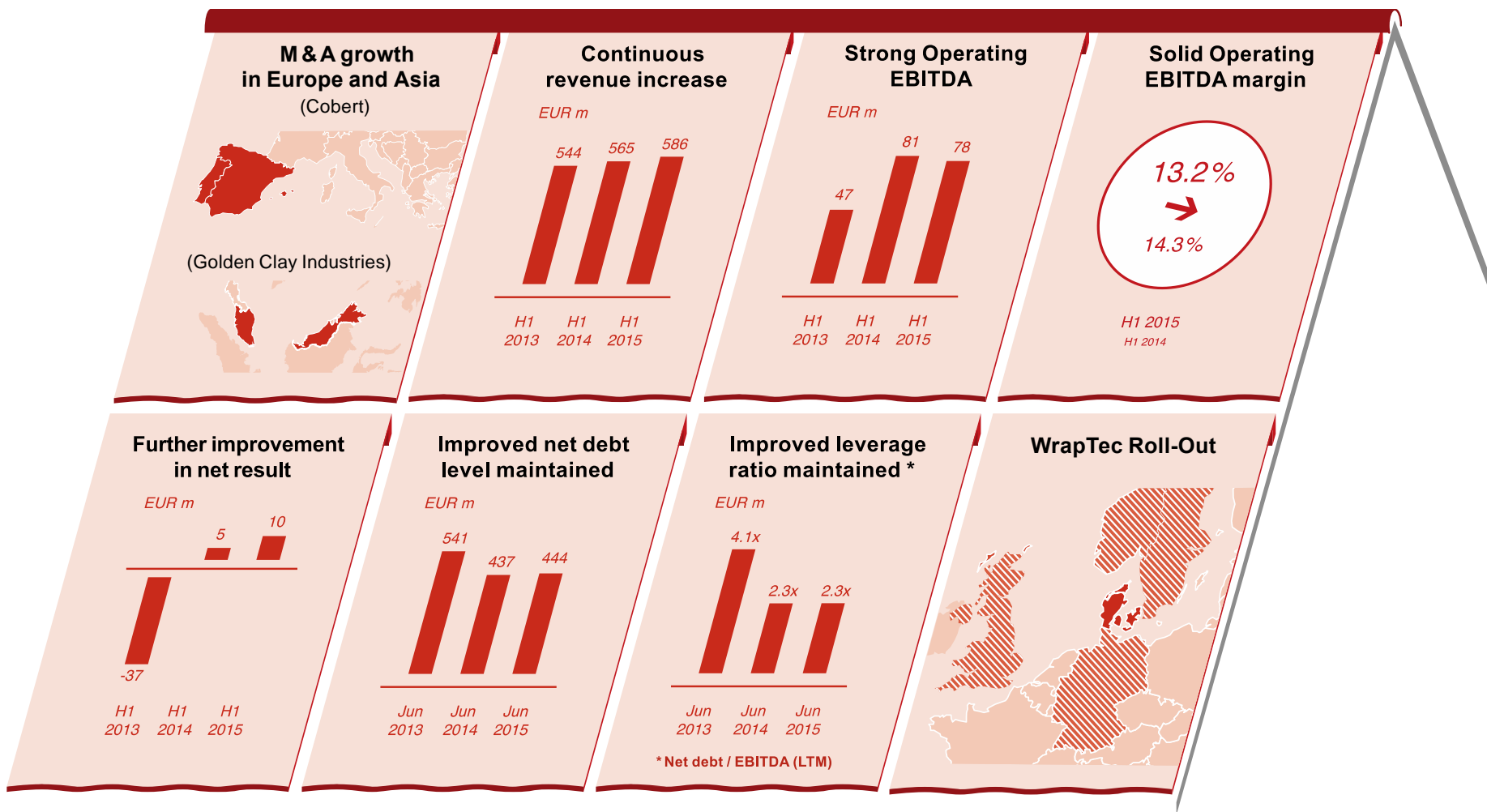
**5 August 2015**

**Pepyn Dinandt (CEO) and  
Matthew Russell (CFO)**

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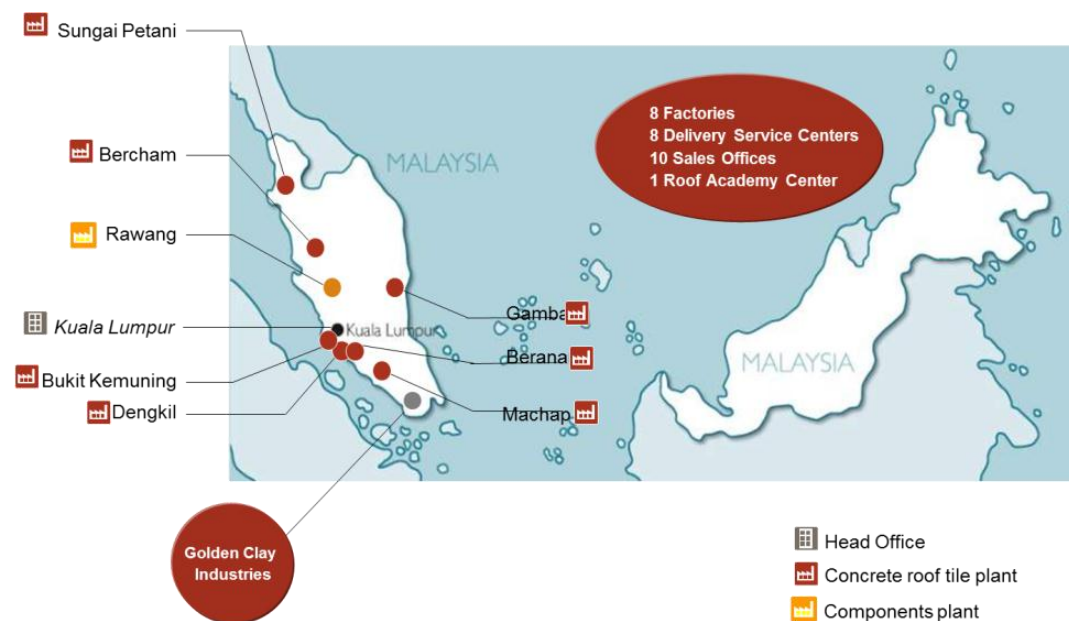
- ▶ Highlights and key figures H1 and Q2 2015
- ▶ Operating results by reporting segments
- ▶ Consolidated financial report
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# Company highlights at a glance



## Golden Clay Industries (GCI)

- ▶ Enterprise Value of approx. MYR 90 million\*
  - ▶ Cash consideration of MYR 67 million
  - ▶ Bank debt of MYR 18 million
  - ▶ Sale of Existing Stock over time (discounted) approximately MYR -12 million
  - ▶ Earn Out (discounted) of max. MYR 16 million\*\*
  
- ▶ Incl. expected synergies of MYR 8 million (by 2017) EV / EBITDA 2015e at around 5.0x
  
- ▶ 2015 revenue and EBITDA contribution expected to be approx. MYR 6 million and MYR 1.7 million, respectively (on the basis of GCI's current planning and assuming closing in October 2015)



\* incl. one-time cash restructuring expenses of approximately MYR 1 million

\*\* expected to be cash effective earliest in 2017

## Increasing European volumes in Q2 2015

- ▶ European tile volumes in Q2 2015 approx. 9% (up approx. 1% excl. Cobert) compared to Q2 2014 despite declines in France and Italy
- ▶ Q2 2015 revenues of EUR 334.9 million up by 6.2% (like-for-like up 1.1%) driven through 'Top Line Growth' programme and positive currency effects
- ▶ Strict management of fixed costs resulted in stable Operating EBITDA of EUR 60.5 million (Q2 2014: EUR 60.2 million) despite temporary stock effect of EUR -2.4 million
- ▶ Financial leverage of 2.3 times, confirming annualised interests savings of approx. EUR 1 million
- ▶ Full-year revenue growth of at least a mid-single-digit percentage figure expected
- ▶ Expansion Capex adjusted to local business developments

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## Western Europe

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	<b>83.5</b>	<b>77.2</b>	<b>8.2%</b>	<b>3.5%</b>	<b>160.0</b>	<b>152.7</b>	<b>4.8%</b>	<b>0.4%</b>
<b>Operating EBITDA</b>	<b>13.7</b>	<b>13.3</b>	<b>3.0%</b>	<b>-0.8%</b>	<b>24.4</b>	<b>22.8</b>	<b>6.9%</b>	<b>2.8%</b>
<i>in % of revenues</i>	<i>16.4%</i>	<i>17.2%</i>			<i>15.2%</i>	<i>14.9%</i>		
<b>EBIT</b>	<b>8.0</b>	<b>6.4</b>	<b>24.5%</b>		<b>13.0</b>	<b>8.6</b>	<b>50.4%</b>	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Volumes sold tiles (in million m <sup>2</sup> )	5.4	5.3	1.7%		10.3	10.5	-1.3%	
Average number of employees	1,325	1,277	3.7%		1,318	1,287	2.4%	

- ▶ Significant volume growth in Q2 in the **UK** and the **Netherlands** as well as increased component sales
- ▶ **French** revenues suffered from sizeable market declines
- ▶ Small like-for-like Operating EBITDA decrease in Q2 due to difficult market in France and temporary change in stock effect



## Central, Northern & Eastern Europe

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	115.4	112.4	2.7%	3.7%	190.9	197.9	-3.5%	-2.5%
<b>Operating EBITDA</b>	21.8	21.8	-0.3%	0.3%	25.5	29.0	-12.0%	-11.8%
<i>in % of revenues</i>	18.9%	19.4%			13.3%	14.6%		
<b>EBIT</b>	17.2	17.1	0.3%		16.2	18.2	-11.1%	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Volumes sold tiles (in million m <sup>2</sup> )	7.8	7.6	2.7%		12.2	12.5	-2.6%	
Average number of employees	1,513	1,531	-1.2%		1,513	1,524	-0.7%	

- ▶ Increased volumes in Q2 in all countries (excl. FIN) and slightly positive pricing
- ▶ Revenue growth in Q2 despite negative FX effects of approx. EUR 1.2 million (mainly Russia and Scandinavia)
- ▶ Flat EBITDA in Q2 due to temporary change in stock effect offsetting positive revenue development

CENTRAL, NORTHERN & EASTERN EUROPE





## Southern Europe

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	<b>58.0</b>	<b>49.1</b>	<b>18.1%</b>	<b>-0.1%</b>	<b>93.1</b>	<b>79.7</b>	<b>16.9%</b>	<b>-2.2%</b>
<b>Operating EBITDA</b>	<b>11.2</b>	<b>10.8</b>	<b>4.2%</b>	<b>-6.8%</b>	<b>11.6</b>	<b>11.7</b>	<b>-0.2%</b>	<b>-9.4%</b>
<i>in % of revenues</i>	<i>19.4%</i>	<i>21.9%</i>			<i>12.5%</i>	<i>14.7%</i>		
<b>EBIT</b>	<b>5.4</b>	<b>5.8</b>	<b>-6.7%</b>		<b>-1.0</b>	<b>1.8</b>	<b>n.a.</b>	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Volumes sold tiles (in million m <sup>2</sup> )	5.8	4.4	30.5%	-2.9%	9.4	7.2	31.2%	-3.4%
Average number of employees	1,264	1,012	24.9%		1,220	1,014	20.3%	

- ▶ On-going volume declines in **Italy** in Q2 compensated for by volume increases in the **Bramac** region and positive pricing
- ▶ **Cobert** added EUR 9.0 million in revenues in Q2 (EUR 15.1 million in H1 2015)
- ▶ Focus on strict cost management reinforced
- ▶ Operating EBITDA increased in Q2 due to EUR 1.2 million contributed by Cobert (EUR 1.0 million in H1 2015)



## Cobert – on track

- ▶ Transaction closed on 15 January 2015, consolidated with effect from 1 January 2015 onwards
- ▶ H1 revenues of EUR 15.1 million<sup>1</sup>, Operating EBITDA of EUR 1.0 million, significantly improved over H1 2014
- ▶ On track to achieve operational and synergy targets
- ▶ EBITDA 2015e (incl. expected three-year synergies of EUR 1.5 million p.a.) leads to EV / EBITDA 2015e at around 5.0x



<sup>1</sup> before inter-company eliminations

## Asia & Africa

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	<b>36.6</b>	<b>35.2</b>	<b>4.1%</b>	<b>-8.3%</b>	<b>69.1</b>	<b>62.2</b>	<b>11.0%</b>	<b>-2.2%</b>
<b>Operating EBITDA</b>	<b>6.4</b>	<b>6.5</b>	<b>-1.5%</b>	<b>-13.6%</b>	<b>10.4</b>	<b>9.8</b>	<b>6.2%</b>	<b>-6.1%</b>
<i>in % of revenues</i>	<i>17.4%</i>	<i>18.4%</i>			<i>15.1%</i>	<i>15.8%</i>		
<b>EBIT</b>	<b>3.6</b>	<b>4.2</b>	<b>-13.9%</b>		<b>4.9</b>	<b>5.2</b>	<b>-5.9%</b>	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Volumes sold tiles (in million m <sup>2</sup> )	7.0	7.5	-7.2%		13.3	13.6	-2.3%	
Average number of employees	1,933	1,865	3.6%		1,919	1,861	3.1%	

- ▶ Segment strongly profited from positive fx effects
- ▶ Substantial volume reductions and earnings decline in **China**, despite positive SG&A and variable cost reduction
- ▶ Sustaining growth in **South Africa**
- ▶ Pull-forward effects in **Malaysia** ahead of VAT introduction in April

ASIA & AFRICA



## Chimneys & Energy Systems

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	44.2	44.8	-1.3%	-1.3%	77.6	79.8	-2.8%	-3.0%
<b>Operating EBITDA</b>	8.2	7.9	3.7%	4.1%	7.7	7.9	-1.9%	-3.4%
<i>in % of revenues</i>	18.5%	17.6%			9.9%	9.8%		
<b>EBIT</b>	5.7	5.8	-2.5%		2.8	3.3	-16.1%	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Chimneys sold (in million m)	0.5	0.6	-6.3%		1.0	1.1	-8.3%	
Average number of employees	1,170	1,186	-1.4%		1,168	1,182	-1.2%	

- ▶ Volume trends improved in Q2 compared to Q1 in which the comparable basis 2014 was exceptionally strong
- ▶ Positive pricing supported revenues in Q2 2015 to reach almost previous year's level
- ▶ Continued focus on cost management led to significant savings in SG&A costs
- ▶ Operating EBITDA margin improved in Q2 2015 despite lower volumes and marginally negative FX effects

CHIMNEYS & ENERGY SYSTEMS



## Central Products & Services

(EUR million)	Q2 2015	Q2 2014	Change	Change like-for-like	H1 2015	H1 2014	Change	Change like-for-like
<b>Revenues</b>	24.7	26.3	-5.8%	-6.0%	49.1	54.1	-9.2%	-9.4%
<b>Operating EBITDA</b>	-0.8	0.0	>-100%	>-100%	-2.0	-0.1	>-100%	>-100%
<i>in % of revenues</i>	-3.1%	-0.1%			-4.0%	-0.2%		
<b>EBIT</b>	-4.4	-1.4	>-100%		-1.2	-3.0	60.3%	
	<b>Q2 2015</b>	<b>Q2 2014</b>	<b>Change</b>		<b>H1 2015</b>	<b>H1 2014</b>	<b>Change</b>	
Volumes sold tiles (in million m <sup>2</sup> )	n.a.	n.a.	n.a.		n.a.	n.a.	n.a.	
Average number of employees	411	416	-1.1%		411	415	-1.0%	

- ▶ Revenues mainly result from **components** produced centrally and sold to other segments
- ▶ Operating EBITDA of components business could not fully compensate for holding and R&D costs
- ▶ External components sales (incl. component sales reported in other reporting segments) grew by 4.7% in Q2 2015 with an Operating EBITDA margin above Group average



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## Summary consolidated income statement

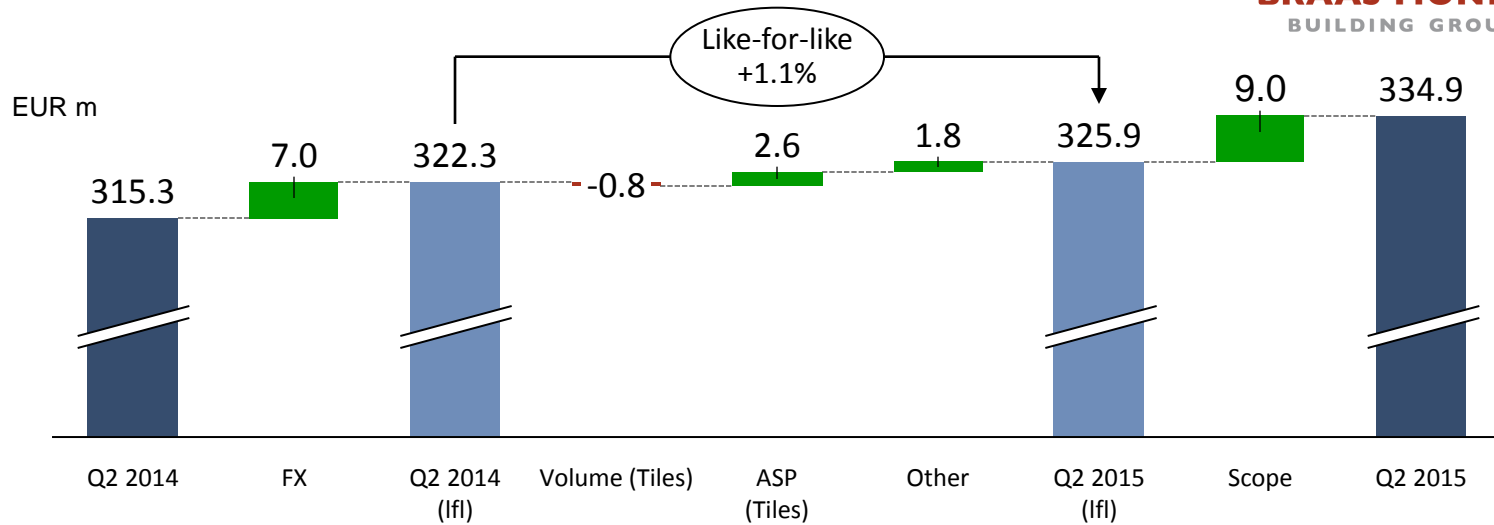
(EUR million)

	Q2 2015	Q2 2014	H1 2015	H1 2014
Revenues	334.9	315.3	586.0	565.3
<b>Operating EBITDA</b>	<b>60.5</b>	<b>60.2</b>	<b>77.6</b>	<b>80.9</b>
in % of revenue	18.1%	19.1%	13.2%	14.3%
Depreciation and amortisation	22.0	23.0	44.4	47.7
Result from associates	0.3	0.2	0.4	0.3
<b>Operating income</b>	<b>38.8</b>	<b>37.4</b>	<b>33.7</b>	<b>33.6</b>
Non-operating result	-3.3	0.6	1.0	0.7
<b>Earnings before interest and taxes (EBIT)</b>	<b>35.5</b>	<b>38.0</b>	<b>34.7</b>	<b>34.3</b>
Finance result	-10.5	-8.0	-20.5	-26.5
<b>Earnings before taxes (EBT)</b>	<b>25.1</b>	<b>30.0</b>	<b>14.3</b>	<b>7.8</b>
Income taxes	-8.1	-9.2	-4.6	-2.6
<b>Profit (loss) for the period</b>	<b>17.0</b>	<b>20.8</b>	<b>9.7</b>	<b>5.2</b>
Minorities	0.0	0.0	-0.1	-0.2
<b>Group share of profit</b>	<b>17.0</b>	<b>20.9</b>	<b>9.8</b>	<b>5.4</b>
Basic earnings per share (in €)	0.44	0.92	0.25	0.27
Diluted earnings per share (in €)	0.44	0.92	0.25	0.27

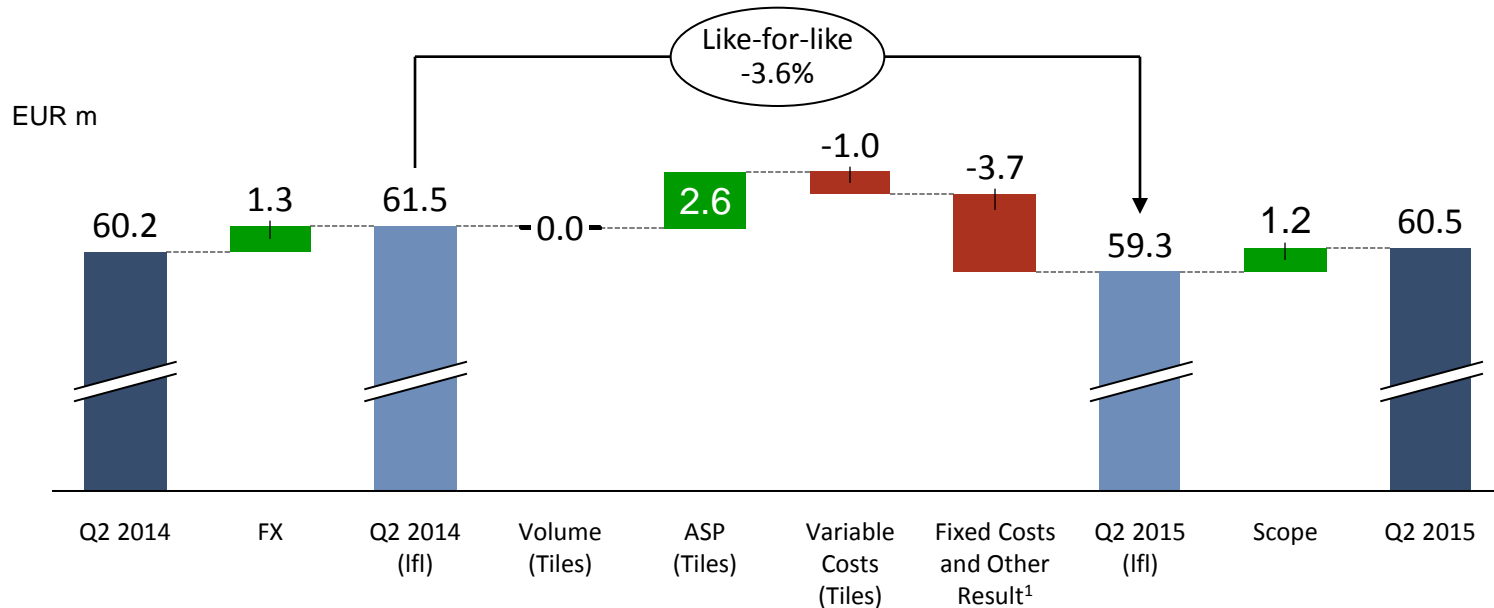
# Revenue and Operating EBITDA development in Q2



Q2 Revenue bridge



Q2 Operating EBITDA bridge



¹ incl. change in stock effect of EUR -2.4 million



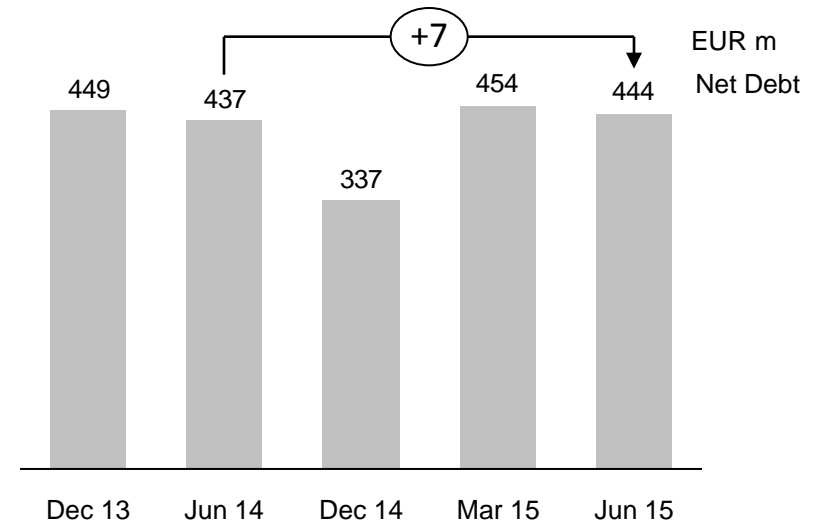
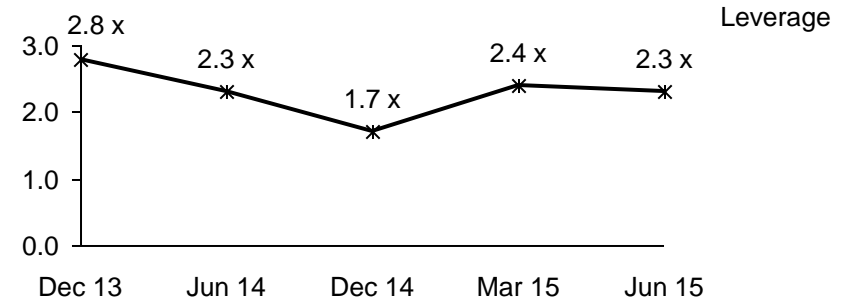
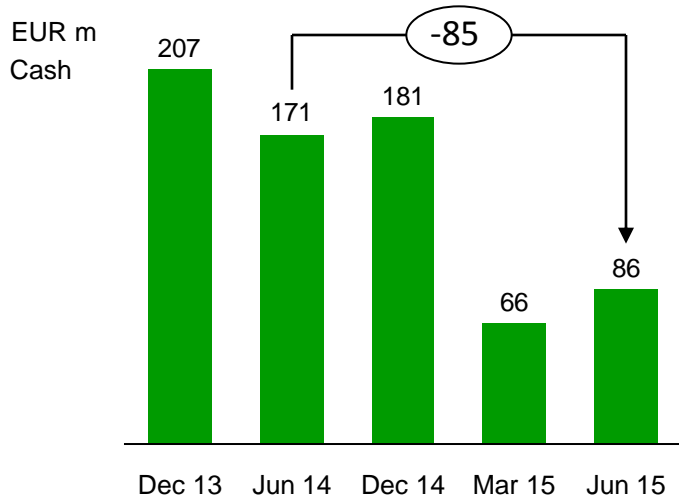
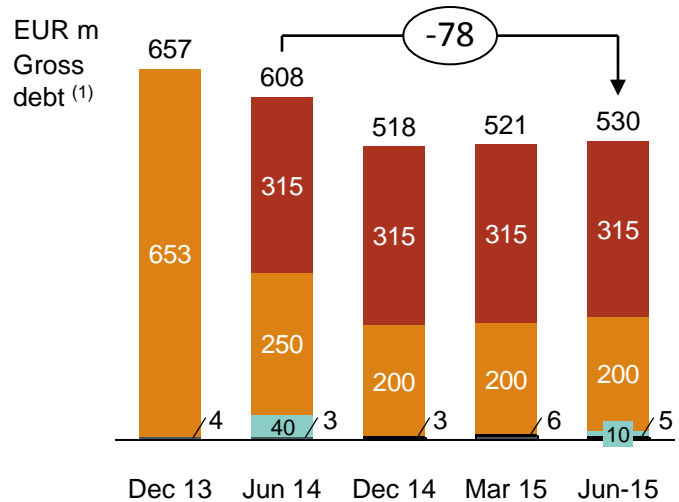
# Balance sheet

## Summary Group balance sheet

(EUR million)

	30 Jun 2015	31 Dec 2014
<b>Assets</b>		
Intangible assets	280.0	277.2
Property, plant and equipment	632.1	617.4
Financial assets	13.8	13.8
<b>Fixed assets</b>	<b>925.9</b>	<b>908.5</b>
Deferred tax assets	34.3	37.5
Receivables	193.2	134.0
Inventories	249.4	200.9
Cash and cash equivalents	85.9	180.9
Assets held for sale	1.3	2.1
<b>Total assets</b>	<b>1,489.9</b>	<b>1,463.9</b>
<b>Equity and liabilities</b>		
Total equity attributable to the shareholders	118.9	91.3
Non-controlling interests	1.7	1.6
<b>Equity</b>	<b>120.6</b>	<b>92.9</b>
Debt	522.1	513.5
Provisions	502.8	527.2
Deferred tax liabilities	8.9	8.7
Operating liabilities	335.5	321.6
<b>Total liabilities</b>	<b>1,489.9</b>	<b>1,463.9</b>

# Financial leverage reflects seasonal pattern



■ Cash 
 ■ Bonds 
 ■ Term Loan 
 ■ RCF 
 ■ Other 
 ■ Net debt

(1) Gross debt includes repayable amount of Bond and Term Loan, financial leases, other short-term loans and excludes accrued interest and capitalized finance fees

## Benefitting from reduced financial leverage

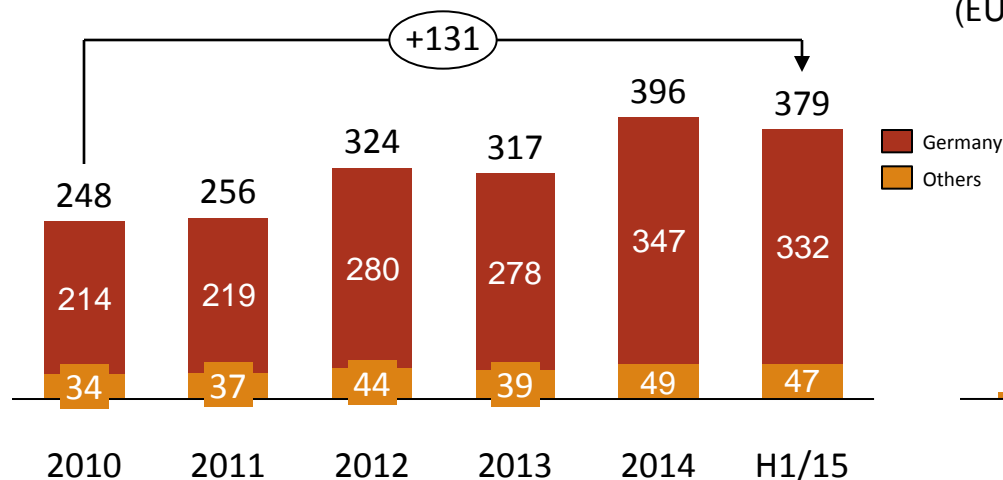
- ▶ Net debt / Operating EBITDA (LTM) of 2.3x (end of H1 2014: 2.3x)
- ▶ Operating EBITDA (LTM) / net interest expense (LTM) 6.4x (end of H1 2014: 5.1x)
- ▶ Improved financial leverage to result in reduction of full-year interest expenses\* with annualised savings of approx. EUR 1 million, compared to initial interest burden under 2014 financing
- ▶ Positive cash effect of approx. EUR 0.5 million in 2015

Leverage Ratio Net debt / EBITDA (LTM)	Term Loan B Margin in bps	Revolving Credit Facility Margin in bps
Greater than 3.00 x	450	400
Greater than 2.50x but less than 3.00x	425	375
Greater than 2.00x but less than 2.50x	400	350
Equal to or less than 2.00x	400	325

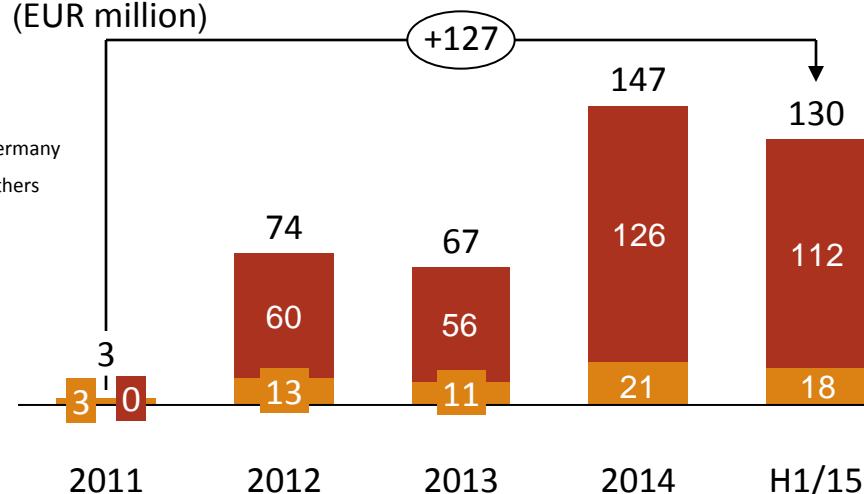
\* also applies to Revolving Credit Facility Commitment Fee

# Pension liabilities

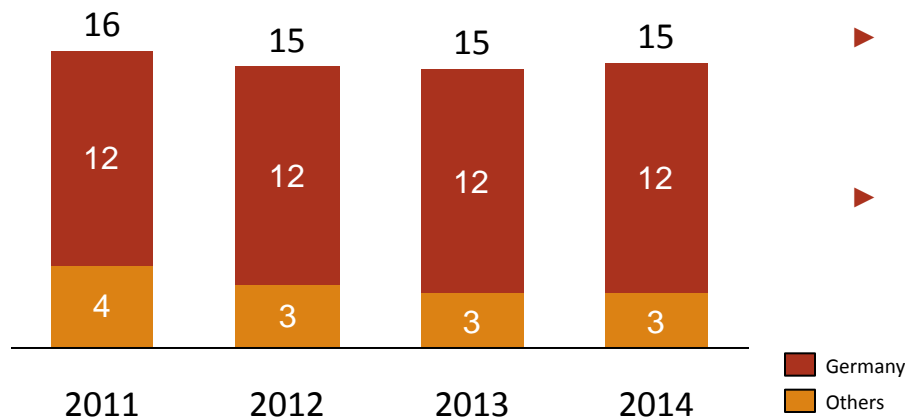
**Net DBO**  
(EUR million)



**Increase due to financial assumptions  
(discount rate)**  
(EUR million)



**Cash outs**  
(EUR million)



- ▶ The German pension schemes are **unfunded**. Pensioners are paid directly from Company's FCF
- ▶ Cash payments have been relatively stable at approx. EUR 15 million p.a. despite significant increases in the net liability of EUR 131 million
- ▶ Deferred Tax Asset position of EUR 49 million at 30 June 2015 to be considered as an offset to the liability

# Cash flow

## Summary consolidated cash flow statement

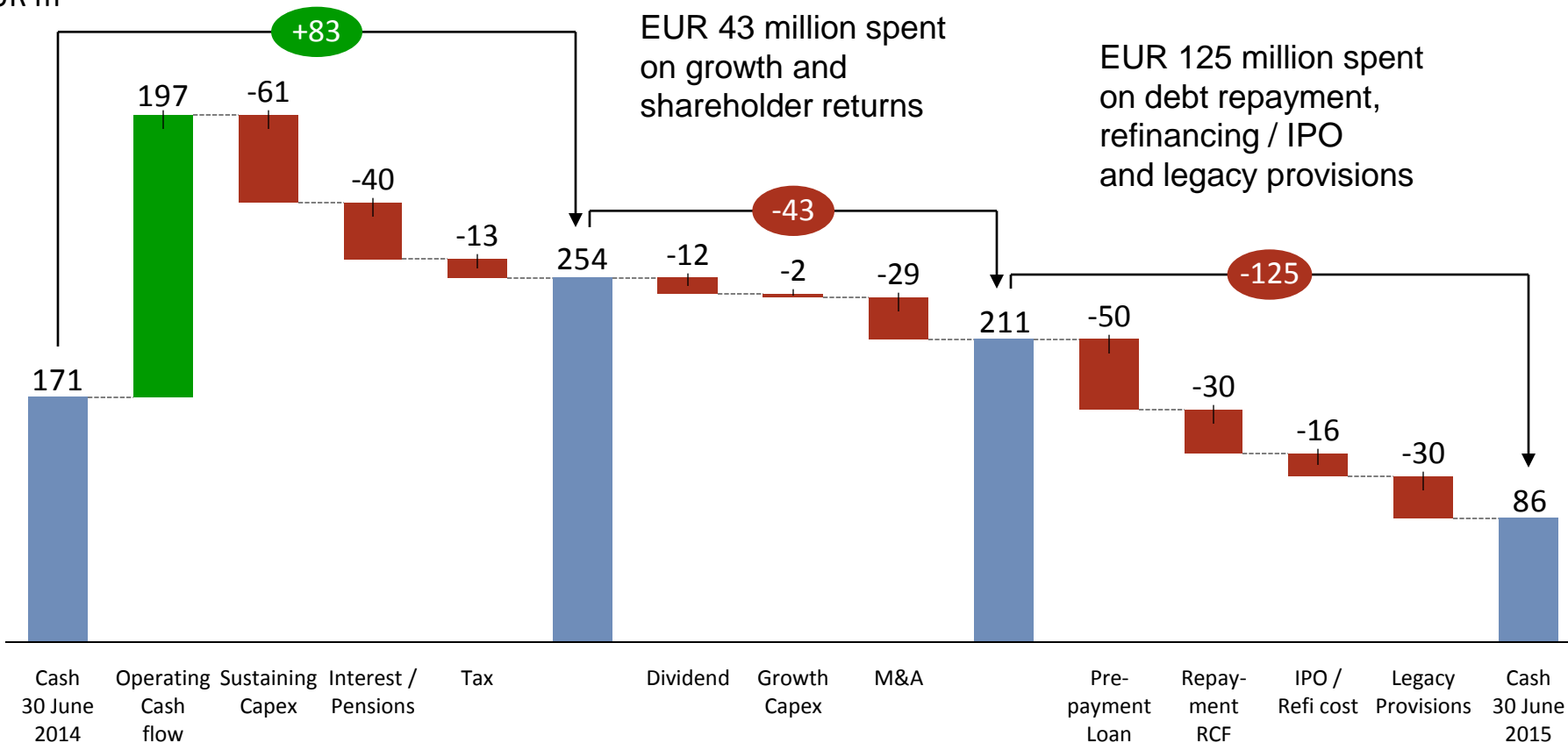
(EUR million)

	Q2 2015	Q2 2014	H1 2015	H1 2014
Cash flow	43.9	22.8	51.7	33.5
Change in provisions	-7.0	-10.8	-12.9	-23.1
Change in working capital	-3.5	-21.3	-84.3	-78.2
<b>Net cash used in operating activities</b>	<b>33.4</b>	<b>-9.3</b>	<b>-45.5</b>	<b>-67.8</b>
Total investments	-12.9	-11.8	-54.3	-18.2
Proceeds from fixed assets disposals	1.7	1.3	3.4	1.7
<b>Net cash used in investing activities</b>	<b>-11.2</b>	<b>-10.6</b>	<b>-50.9</b>	<b>-16.5</b>
<b>Free cash flow</b>	<b>22.2</b>	<b>-19.9</b>	<b>-96.4</b>	<b>-84.3</b>
Net change in bond and loans	9.5	-55.9	10.3	-55.8
Proceeds from capital increases	0.0	106.0	0.0	106.0
Dividends paid	-11.8	-2.6	-11.8	-2.6
<b>Net cash from financing activities</b>	<b>-2.3</b>	<b>47.5</b>	<b>-1.5</b>	<b>47.6</b>
<b>Net change in cash and cash equivalents</b>	<b>20.0</b>	<b>27.6</b>	<b>-97.9</b>	<b>-36.7</b>
Effect of exchange rate fluctuations on cash and cash equivalents	-0.3	0.0	2.8	-0.2
<b>Change in cash and cash equivalents</b>	<b>19.7</b>	<b>27.6</b>	<b>-95.1</b>	<b>-36.9</b>

## Strong operational LTM Cash Flow

EUR 83 million generated from operating business

EUR m



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## Revenues expected to grow by at least a mid-single-digit percentage figure

- ▶ Overall more positive market developments expected in H2 2015
- ▶ Some volume growth expected in the markets we are active in
- ▶ **‘Top Line Growth’** programme continues to aim for above-market growth
  - ▶ Continuation of existing and addition of new initiatives, such as introduction of tile new surfaces, export initiatives, sales performance tools, CRM
  - ▶ Expected full year contribution from bolt-on acquisitions:
    - ▶ Cobert: Revenues of approx. EUR 38 million and Operating EBITDA of approx. EUR 5 million
    - ▶ GCI: Revenues of approx. MYR 6 million and Operating EBITDA of approx. MYR 1.7 million
  - ▶ Well positioned for further opportunistic bolt-on M&A
  - ▶ WrapTec successfully launched in Denmark, further market entries planned in Q4 2015 and 2016/2017

<sup>1</sup> On the basis of GCI's current planning and assuming a closing of the transaction to occur in October 2015



# Further growth in profits and cash flow



## ▶ Profit improvement

- ▶ Slight increases in input costs (raw materials, wage inflation) to be covered by average selling price increases
- ▶ Currently low energy prices might have the potential to ease some variable cost inflation
- ▶ Revenue growth and strict control of fixed costs expected to lead to Operating EBITDA improvement

## ▶ Maintain strong operational Cash flow

- ▶ Sustaining Capex of approx. EUR 62 million, excluding carry-over from 2014
- ▶ Expected legacy non-recurring cash-outs in 2015 of approx. EUR 10 million
- ▶ Free Cash Flow to improve strongly
- ▶ Approx. EUR 6 million to be invested in growth projects in in full year 2015

## M&A: 'Active List' to fuel the pipeline for value-accretive bolt-on acquisitions



- ▶ 'Active List' currently comprises a mid double-digit number of potential targets
- ▶ Ranging from single plants up to complete businesses
- ▶ Targets across all regions and product groups
- ▶ On-going difficult market environment in some European countries has the potential to create further opportunities
- ▶ Currently several potential targets under evaluation
- ▶ Revenue size typically not exceeding the level of Cobert
  
- ▶ Dedicated team of senior professionals within the Group working together with local management teams to ensure efficient processes (targeting / evaluation / execution / integration / monitoring)
- ▶ Strict M&A principles always apply

# Start of WrapTec<sup>1</sup> roll-out after very successful testing in Denmark

- ▶ Revenues in Danish test market exceed expectations for 2015 significantly and very encouraging feedback received
- ▶ Intensified market research in Q2 2015, completion of more than 80 customer visits all over Germany and the UK
- ▶ Roll-out plan:
  - ▶ Q4 / 2015: UK, Norway, Sweden
  - ▶ Q2 / 2016: Germany
  - ▶ Further countries in 2016 and 2017
- ▶ We currently estimate the addressable market in Europe and US to be approx. EUR 250 – 300 million, strategic long-term target of market share  $\geq 10\%$
- ▶ Upfront costs for the launch in the UK and Germany relating to staffing and marketing
- ▶ Positive EBITDA contribution expected from 2017 onwards



<sup>1</sup> WrapTec is a new, innovative sealing application for typical insulated heating, ventilation and air condition (HVAC) systems, based on our Wakaflex technology, a lead free, flexible and adhesive flashing. It is a unique substitute for aluminium claddings. Among other advantages, it is much easier and faster to install, saving the insulation installer time and money due to its self-welding ability.

## Financial calendar and contact information

05 August 2015	Half-Year and Second Quarter Results for 2015
04 November 2015	Nine-Month and Third Quarter Results for 2015
31 March 2016	Publication of the Annual Report 2015
04 May 2016	Three-Month Results for 2016
11 May 2016	Annual General Meeting, Luxembourg
03 August 2016	Half-Year and Second Quarter Results for 2016
02 November 2016	Nine-Month and Third Quarter Results for 2016

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